

YOUR M&S

Notice of Annual General Meeting 2008
Royal Festival Hall, London SE1 8XX
Wednesday 9 July 2008 at 2pm

This document is important and requires your immediate attention

THIS DOCUMENT IS IMPORTANT AND REQUIRES YOUR IMMEDIATE ATTENTION

If you are in any doubt as to any aspect of the proposals referred to in this document or as to the action you should take, you should consult your stockbroker, solicitor, accountant or other independent adviser authorised under the Financial Services and Markets Act 2000.

If you have sold or transferred all your ordinary shares in Marks and Spencer Group plc (the 'Company'), please hand this document (together with the accompanying Proxy form) as soon as possible to the stockbroker or other agent through whom you made the sale or transfer for transmission to the purchaser.

Dear Shareholder

Annual General Meeting ('AGM')

I have pleasure in sending you the Notice of this year's AGM which will be held at the Royal Festival Hall, London SE1 8XX on Wednesday 9 July 2008 at 2pm. The AGM is the Board's opportunity to present the Company's performance and strategy to shareholders and to listen and respond to your questions. If you cannot attend the meeting, we would still like to understand the themes and issues of concern to you, as shareholders. A reply-paid card is included with this booklet for this purpose or, if you prefer, you may send your comments by e-mail to chairman@marks-and-spencer.com, with the heading AGM 2008.

Your vote counts

Your vote is important to us – you can:

- register your Proxy vote electronically by logging on to our registrars' website, sharevote.co.uk, or by using the service offered by Euroclear UK & Ireland Limited for members of CREST; or
- complete and return the enclosed Proxy form; or
- attend and vote at the AGM.

Voting

The accompanying Proxy form invites you to vote in one of three ways: 'For', 'Against' or 'Vote withheld' for each of the resolutions.

At the meeting itself, the votes will be taken by poll rather than on a show of hands. The final result is more democratic as the Proxy results are added to the votes of shareholders present who vote all their shares (rather than one vote per person) using the 'Votnow' system.

The results will be published on our website, together with a résumé of the meeting, and will be released to the London Stock Exchange. In 2007, all resolutions were passed at the meeting on a poll with votes 'For' each resolution ranging from 94.7% to 99.9%.

Notice of publication of Annual report

Notice is hereby given that the Marks and Spencer Group plc Annual report 2008 has been published on the Company's website, marksandspencer.com/annualreport08. If you have elected to receive shareholder correspondence in hard copy, then the Annual report will accompany this Notice. Should you wish to change your election at any time, or if you wish to request a hard copy of the Annual report, you can do by contacting our registrar, Equiniti, on [0845 609 0810](tel:08456090810).

Explanatory notes

Resolution 2 – Approval of the Remuneration report

The directors' Remuneration report is set out on pages 48 to 55 of the Annual report. It has been prepared in accordance with the Directors' Remuneration Report Regulations 2002.

Resolutions 4 to 7 – (Re-)election of directors

Biographical details of our directors are given in the booklet which accompanies this Notice. The Corporate governance report contains details on the role of the Board and its committees. As required by the Company's Articles of Association (the 'Articles'), Kate Bostock and Steven Esom are seeking election to the Board as executive directors following their appointment to the Board on 10 March 2008. Sir Stuart Rose and Steven Sharp are retiring and seeking re-election as directors. As set out in Lord Burns' letter of 3 April 2008, Sir Stuart Rose will retire and seek re-election every year he remains as Executive Chairman.

Resolutions 8 and 9 – Re-appointment of the auditors and authority for the Audit Committee to determine their remuneration

On the recommendation of the Audit Committee, the Board proposes that PricewaterhouseCoopers LLP be re-appointed as auditors of the Company. Resolution 9 proposes that the Audit Committee be authorised to determine the level of the auditors' remuneration.

Resolutions 10 and 11 – Renewal of the powers of the Board to allot shares and to disapply pre-emption rights

The Company's Articles empower directors to allot unissued shares. In accordance with Section 80 of the Companies Act 1985 such allotments must be authorised by the shareholders in general meeting. Resolution 10 seeks renewal of this power to allot, at the directors' discretion, shares up to a maximum of £132,142,878 (the Section 80 Amount) and is equal to 33.3% of the Company's issued share capital as at 6 May 2008, being the latest practicable date before the publication of this Notice. The directors are also seeking authority to disapply shareholder pre-emption rights so that shares may be allotted for cash, other than by way of a rights issue. Resolution 11 seeks authority to allot shares for cash other than by way of a rights issue up to a maximum of £19,821,432 (the Section 89 Amount) and is equal to 5% of the Company's issued share capital as at 6 May 2008, being the latest practicable date before the publication of this Notice.

The directors have no current intention to allot shares except in connection with employee share schemes. The Company has issued 54,125,182 shares in the past three years, on a non pre-emptive basis, which represents 3.4% of issued share capital. This is in line with best practice guidelines, which state that companies do not issue more than 7.5% of issued share capital on a non pre-emptive basis over a three year period. The authorities will expire on the date of the AGM in 2009 or 28 September 2009 whichever is sooner (unless otherwise varied, revoked or renewed).

Resolution 12 – Authorisation for the Company to purchase its own shares

With the authority of shareholders in general meeting, the Company is empowered by its Articles to purchase its own shares subject to the provisions of the Companies Act 1985. The directors believe it is prudent to seek general authority from shareholders to be able to act if circumstances arose in which they considered such purchases to be desirable. This power will only be exercised if and when, in the light of market conditions prevailing at that time, the directors believe that such purchases would increase earnings per share and would be for the benefit of shareholders generally. This resolution specifies the maximum number which may be acquired (approximately 10% of the Company's issued share capital) and minimum and maximum prices at which they may be bought. As at 6 May 2008, the latest practicable date before the publication of this Notice, there were options outstanding over approximately 35 million ordinary shares, representing 2.2% of the Company's issued ordinary share capital. If the authority given by resolution 12 were to be fully used, these would then represent 2.5% of the Company's ordinary share capital in issue at that date.

Under the Companies (Acquisition of Own Shares) (Treasury Shares) Regulations 2003, the Company is allowed to hold its own shares in treasury following a buy back as an alternative to cancelling them. Shares held in treasury may be subsequently sold for cash, but all rights attaching to them, including voting rights and the right to receive dividends, are suspended while they are held in treasury. It is the Company's present intention to cancel any shares it buys back rather than hold them in treasury. At the AGM in 2007 the shareholders granted the Company authority to buy back 170 million shares (equal to 10% of the Company's issued share capital).

Under the current authority, between 9 November 2007 and 25 March 2008, 125,741,901 shares were bought back and subsequently cancelled following settlement. This represents 7.4% of the issued share capital as at 10 July 2007, the date of the 2007 AGM. An up-to-date summary of all transactions is available on our website. At 6 May 2008, being the latest practicable date before the publication of this Notice, the Company held no shares in treasury.

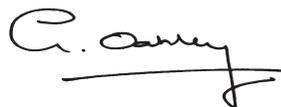
Resolution 13 – Amendments to the Articles of Association

The Board is seeking shareholder approval to adopt new Articles of Association (the 'New Articles') primarily to take account of changes in English company law brought about by the Companies Act 2006 (the '2006 Act'). A summary of the principal changes is set out in the Appendix to this Notice. Other changes, which are of minor, technical or clarifying nature and also some other minor changes which merely reflect changes made by the 2006 Act have not been noted in the Appendix. A marked-up copy of the New Articles showing the proposed changes are available for inspection on the Company's website, at the Company's registered office and will be available at the 2008 AGM. It is expected that the remaining provisions of the 2006 Act will come into force by 1 October 2009. Much of the detail in relation to the final provisions has not yet been finalised, therefore it will be necessary to review the Articles of Association again in due course.

Recommendation

Your directors believe that the proposals described in this booklet are in the best interests of the Company and its shareholders as a whole and recommend you to give them your support by voting in favour of all the resolutions, as they intend to in respect of their own beneficial shareholdings.

Yours sincerely



Graham Oakley, Group Secretary
5 June 2008

Notice of meeting

Marks and Spencer Group plc

Notice is hereby given that the seventh Annual General Meeting of Marks and Spencer Group plc will be held at the Royal Festival Hall, London SE1 8XX on Wednesday 9 July 2008 at 2pm (the 'AGM') for the following purposes:

Ordinary business

- 1 To receive the report of the directors and the financial statements for the 52 weeks ended 29 March 2008, together with the report of the auditors.
- 2 To approve the Remuneration report.
- 3 To declare a final dividend of 14.2p per ordinary share.

To elect the following directors who were appointed by the Board since the last Annual General Meeting:

- 4 Kate Bostock
- 5 Steven Esom

To re-elect the following directors who are retiring by rotation:

- 6 Sir Stuart Rose
- 7 Steven Sharp
- 8 To resolve as an ordinary resolution:
That PricewaterhouseCoopers LLP be, and are hereby, re-appointed auditors of the Company to hold office until the conclusion of the next general meeting at which accounts are laid before the Company.
- 9 To resolve as an ordinary resolution:
That the Audit Committee determine the remuneration of the auditors on behalf of the Board.

Special business

Directors' authority to allot shares

- 10 To resolve as an ordinary resolution:
That the power conferred on the directors by Article 10 of the Company's Articles of Association be renewed for the period expiring on the date of the Annual General Meeting of the Company to be held in 2009 or on 28 September 2009, whichever is sooner, in respect of relevant securities up to an aggregate nominal amount (the Section 80 Amount) of £132,142,878.

Disapplication of pre-emption rights

- 11 To resolve as a special resolution:
That the power conferred on the directors by Article 10 of the Company's Articles of Association be renewed for the period ending on the conclusion of the Annual General Meeting in 2009 or on 28 September 2009, whichever is sooner, in respect of equity securities issued wholly for cash (a) in connection with a rights issue, and (b) otherwise than in connection with a rights issue up to an aggregate nominal amount (the Section 89 Amount) of £19,821,432.

Company's authority to purchase its own shares

- 12 To resolve as a special resolution:

That the Company be generally and unconditionally authorised, in addition and without prejudice to all subsisting authorities, to make market purchases (as defined in Section 163(3) of the Companies Act 1985) on the London Stock Exchange of its ordinary 25p shares provided that: (a) the Company does not purchase under this authority more than 158.5 million ordinary shares, representing 10 per cent of the issued ordinary share capital of the Company as at 6 May 2008; (b) the Company does not pay less than 25p for each ordinary share (being the nominal value of an ordinary share); (c) the Company does not pay for each ordinary share more than the higher of (i) an amount equal to 105% of the average of the middle market price of the ordinary shares according to the Daily Official List of the London Stock Exchange for the five business days immediately preceding the date on which the purchase is made; and (ii) the price stipulated by article 5(1) of the Buy Back and Stabilisation Regulation (EC No.2273/2003); (d) this authority shall expire on the date of the Annual General Meeting of the Company to be held in 2009 or 28 September 2009, whichever is sooner (unless otherwise varied, revoked or renewed); and (e) the Company may agree before the authority terminates under (d) above to purchase ordinary shares where the purchase will or may be executed after the authority terminates (either wholly or in part). The Company may complete such a purchase even though the authority has terminated.

Adoption of New Articles of Association

- 13 To resolve as a special resolution:

That the Articles of Association produced to the meeting and signed by the Chairman of the meeting for the purposes of identification be adopted as the Articles of Association of the Company in substitution for, and to the exclusion of, the existing Articles of Association, with effect from the conclusion of the AGM.

By order of the Board

Graham Oakley, Group Secretary
5 June 2008, London

Registered office, Waterside House, 35 North Wharf Road,
London W2 1NW. Registered in England and Wales
Registered No. 4256886

Notes:

- 1 Biographies of the directors seeking (re-)election are given in the enclosed booklet, including membership of the principal committees. The terms of their service contracts are such that they can be terminated by the Company, giving 12 months' notice and by the director, giving 6 months' notice.
- 2 **Registered shareholders:** Members are entitled to attend, speak and vote at the AGM. Members may appoint a Proxy to exercise all or any of their rights instead of that member. A shareholder may appoint more than one Proxy in relation to the AGM provided that each Proxy is appointed to exercise the rights attached to a different share or shares held by that shareholder. To appoint more than one Proxy, additional Proxy forms may be obtained by contacting our shareholder helpline on 0845 609 0810. Alternatively, photocopy the enclosed Proxy form. Please indicate in the box above the Proxy holder's name, the number of shares in relation to which they are authorised to act as your Proxy. Also indicate if the instruction is one of multiple instructions being given. All forms must be signed and should be returned together. A Proxy need not be a member of the Company.
- 3 The time by which a person must be entered on the Company's Register of Members in order to attend, speak or vote at the meeting is 2pm on Monday 7 July 2008.
- 4 **Indirect shareholders:** Any person to whom this Notice is sent who is a person nominated under Section 146 of the Companies Act 2006 to enjoy information rights (a 'nominated person') does not have the right to appoint a Proxy. However, a nominated person may, under an agreement between him and the shareholder by whom he was nominated, have a right to be appointed (or to have someone else appointed) as a Proxy. If a nominated person has no such Proxy appointment right or does not wish to exercise it, they may, under any such agreement, have a right to give instructions to the person holding the shares as to the exercise of voting rights.
- 5 The following documents are available for inspection at an agreed time, please ring 020 8718 9888 during normal business hours on any weekday (Saturdays, Sundays and public holidays excluded), at the Company's registered office, Waterside House, 35 North Wharf Road, London W2 1NW. They will also be available for inspection at the Royal Festival Hall, London SE1 8XX from 1pm on 9 July 2008 until the conclusion of the AGM:
 - (i) copies of the executive directors' service contracts;
 - (ii) copies of the non-executive directors' letters of appointment;
 - (iii) copies of the directors' Deeds of Indemnity; and
 - (iv) a copy of the current Memorandum and Articles of Association and a copy of the proposed New Articles of Association of the Company together with a copy of the current Articles marked to show the changes being proposed under Resolution 13.
- 6 Shareholders are advised that unless otherwise provided, the telephone numbers, website and email addresses set out in this Notice or Proxy cards are not to be used for the purpose of serving information or documents on the Company (including the service of documents or information relating to proceedings at the Company's AGM).
- 7 As at 6 May 2008, being the latest practicable date before the publication of this Notice, the capital of Marks and Spencer Group plc consisted of 1,585,714,540 ordinary shares with voting rights.
- 8 CREST members who wish to appoint a Proxy or Proxies through the CREST electronic Proxy appointment service may do so for the AGM and any adjournment thereof by using the procedures described in the CREST manual. CREST personal members or other CREST sponsored members, and those CREST members who have appointed a voting service provider(s), should refer to their CREST sponsor or voting service provider(s), who will be able to take the appropriate action on their behalf. In order for a Proxy appointment or instruction made using the CREST service to be valid, the appropriate CREST message (a 'CREST Proxy Instruction') must be properly authenticated in accordance with CRESTCo's specifications and must contain the information required for such instructions, as described in the CREST manual. All messages relating to the appointment of a Proxy or an instruction to a previously appointed Proxy must be transmitted so as to be received by Equiniti (ID RA19) no later than 2pm on Monday 7 July 2008. Normal system timings and limitations will apply in relation to the input of CREST Proxy instructions. It is therefore the responsibility of the CREST member concerned to take such action as shall be necessary to ensure that a message is transmitted by means of the CREST system by any particular time. In this connection, CREST members

and, where applicable, their CREST sponsor(s) or voting service provider(s) are referred, in particular, to those sections of the CREST manual concerning practical limitations of the CREST system and timings. The Company may treat as invalid a CREST Proxy Instruction in the circumstances set out in Regulation 35(5)(a) of the Uncertificated Securities Regulations 2001.

9 Corporate representatives: In order to facilitate voting by corporate representatives at the meeting, arrangements will be put in place at the meeting so that (i) if a corporate shareholder has appointed the Chairman of the meeting as its corporate representative with instructions to vote on a poll in accordance with the directions of all of the other corporate representatives for that shareholder at the meeting, then on a poll those corporate representatives will give voting directions to the Chairman and the Chairman will vote (or withhold a vote) as corporate representative in accordance with those directions; and (ii) if more than one corporate representative for the same corporate shareholder attends the meeting but the corporate shareholder has not appointed the Chairman of the meeting as its corporate representative, a designated corporate representative will be nominated from those corporate representatives who attend, who will vote on a poll and the other corporate representatives will give voting directions to that designated corporate representative. Corporate shareholders are referred to the guidance issued by the Institute of Chartered Secretaries and Administrators on proxies and corporate representatives (icsa.org.uk) for further details of this procedure. The guidance includes a sample form of representation letter if the Chairman is being appointed as described in (i) above.

10 Please see the letter from the Group Secretary dated 5 June 2008 for further explanatory notes.

Appendix

(i) Articles which duplicate statutory provisions

Provisions in the current Articles which replicate provisions contained in the Companies Act 2006 (the '2006 Act') are in general removed in the New Articles. This is in line with the approach advocated by the Government that statutory provisions should not be duplicated in a company's constitution.

(ii) Form of resolution

The current Articles contain a provision that, where for any purpose an ordinary resolution is required, a special or extraordinary resolution is also effective and that, where an extraordinary resolution is required, a special resolution is also effective. This provision is being removed as the concept of extraordinary resolutions has not been retained under the 2006 Act. Further, the remainder of the provision is reflected in full in the 2006 Act.

(iii) Proxies

The 2006 Act entitles Proxies to vote on a show of hands whereas under the current Articles Proxies are only entitled to vote on a poll. The time limits for appointment or termination of a Proxy appointment have been altered by the 2006 Act so that articles cannot provide that they should be received more than 48 hours before the meeting or in the case of a poll taken more than 48 hours after the meeting, more than 24 hours before the time for the taking of a poll, with weekends and bank holidays being permitted to be excluded for this purpose. The New Articles give the directors discretion, when calculating the time limits, to exclude weekends and bank holidays. The New Articles reflect all of these new provisions.

(iv) Directors' conflict of interest

The 2006 Act sets out directors' general duties which largely codify the existing law but with some changes. Under the 2006 Act, from 1 October 2008 a director must avoid a situation where he has, or can have, a direct or indirect interest that conflicts, or possibly may conflict, with the Company's interests. The requirement is very broad and could apply, for instance, if a director of the Company becomes a director of another company or a trustee of another organisation. The 2006 Act allows directors of public companies to authorise conflicts and potential conflicts where appropriate, where the Company's Articles contain a provision to this effect. The 2006 Act also allows the Company's Articles to contain other provisions for dealing with directors' conflicts of interest to avoid a breach of duty. The New Articles will give the directors authority to approve such situations and to include other provisions to allow conflicts of interests to be dealt with in a similar way to the current position.

There are safeguards that will apply when directors decide whether to authorise a conflict or potential conflict; only directors who have no interest in the matter being considered will be able to take the relevant decision; and in taking the decision the directors must act in a way they consider, in good faith, will be most likely to promote the success of the Company. The directors will be able to impose limits or conditions when giving authorisation if they think this is appropriate.

It is also proposed that the New Articles contain provisions relating to confidential information, attendance at Board meetings and availability of Board papers to protect a director being in breach of duty if a conflict of interest or potential conflict of interest arises. These provisions will only apply where the position giving rise to the potential conflict has previously been authorised by the directors. It is the Board's intention to report annually on the Company's procedures for ensuring that the Board's powers of authorisation of conflicts are operated effectively and that the procedures have been followed.

(v) Notice of Board meetings

Under the current Articles, when a director is outside of the United Kingdom he can request that notice of directors' meetings are sent to him at a specified address and if he does not do so he is not entitled to receive notice while he is away. This provision has been removed from the New Articles, as modern communications mean that there may be no particular obstacle to giving notice to a director who is abroad.

(vi) General meetings

The provisions in the current Articles dealing with the convening of general meetings and the length of notice required to convene general meetings are being removed in the New Articles because the relevant matters are provided for in the 2006 Act. In particular, the notice period for convening a general meeting (other than an AGM) to consider a special resolution is being reduced from 21 days' notice to 14 days' notice.

(vii) Distribution of assets otherwise than in cash

The current Articles contain provisions dealing with the distribution of assets in kind in the event of the Company going into liquidation. These provisions have been removed in the New Articles on the grounds that a provision about powers of liquidators is a matter for insolvency law rather than the articles and that the Insolvency Act 1986 confers powers on the liquidator which would enable it to do what is envisaged by the current Articles.

(viii) Treasury shares

From 1 December 2003, listed companies which buy back their shares have not been required by law to cancel them. Such shares can be held by a company as treasury shares and later sold for cash, transferred for the purposes of an employee share scheme or cancelled. The New Articles fully reflect the possible existence of treasury shares.

(ix) Uncertificated shares

The New Articles have been amended to fully reflect that ownership of shares can be evidenced without share certificates and that such shares can be transferred through an electronic settlement system.

(x) Directors' indemnities and loans to fund expenditure

The 2006 Act has in some areas widened the scope of the powers of the Company to indemnify directors and to fund expenditure incurred in connection with certain actions against directors. The existing exemption allowing a company to provide money for the purpose of funding a director's defence in court proceedings now expressly covers regulatory proceedings and applies to associated companies. The New Articles reflect these changes. The external auditors are excluded from this indemnity provision.

(xi) Maximum number of directors

The current Articles do not limit the maximum number of directors which can be appointed to the Board. This provision has been amended to take account of current best practice and the New Articles state that the maximum number of directors which can be appointed to the Board shall be 20.

(xii) Exclusive jurisdiction and arbitration

The current Articles provide for arbitration of disputes between shareholders, the Company, the directors and the Company's professional service providers to be exclusively and finally resolved in accordance with the International Chamber of Commerce's 'Rules of Arbitration'. They also determine that the governing law is English law and that the jurisdiction in which claims against the Company may be brought in the event that submission to arbitration is unenforceable or invalid is that of England & Wales. Such provisions are now viewed by some investor bodies as a material reduction in shareholder rights, by requiring shareholders to give up their right to court action in favour of arbitration. The New Articles remove these provisions.

The venue

**Royal Festival Hall, Belvedere Road
London SE1 8XX**

Date

Wednesday 9 July 2008

Time

Doors open: 12 noon

Meeting starts: 2pm

Please arrive before 1.45pm to allow enough time for registration and security clearance.

Admission

Please bring your Attendance card with you which is attached to the Proxy form. This will help us to register you more swiftly.

Refreshments

A light lunch will be available before the meeting. Refreshments will be available afterwards.

Shareholders with special needs

The Royal Festival Hall is easily accessible by wheelchair users and has lift access inside. The main auditorium is also covered with an assisted hearing system and handsets will be available from the information desk.

For any further information on the special needs facilities at the venue, please call the Royal Festival Hall direct on: [020 7921 0890](tel:02079210890) (Monday to Friday 9am to 5pm).

Security

Standard security measures will be in place to ensure your safety. Please note that bag searches will be in operation, and any items deemed inappropriate will be removed and stored until the end of the event. Flash photography is not allowed at the AGM.

Webcast

For shareholders unable to attend the AGM, there will be a webcast on our website. This will be broadcast live at 2pm on the day. Please go to marksandspencer.com/thecompany and follow the links to register for this. The webcast will also be available to download post event.

If you wish to register a question for the meeting, please complete and return, in advance, the reply-paid shareholder topics card included within this pack or email chairman@marks-and-spencer.com.

Transport

In line with our commitment to Plan A, we recommend shareholders use public transport to attend the meeting. The closest public transport links are all within walking distance of the Royal Festival Hall.

Main line railway stations

London Waterloo, London Waterloo East and London Charing Cross.

For national rail enquiries please visit nationalrail.co.uk or call [08457 48 49 50](tel:08457484950). Tickets can also be purchased online at thetrainline.com.

Underground stations

The Royal Festival Hall can be accessed via the Jubilee, Northern, Bakerloo or Waterloo and City lines at Waterloo Station and via the District, Circle, Bakerloo and Northern lines at Embankment station.

Bus

Stops on Waterloo Bridge, York Road, Belvedere Road and Stamford Street are served by routes: RV1, 1, 4, 26, 59, 68, 76, 77, 139, 168, 171, 172, 176, 188, 211, 243, 341, 381, 507 and 521.

For further information about London's public transport please call [020 7222 1234](tel:02072221234) or visit tfl.gov.uk.

Car parking

Should you wish to drive to the event, please note that the venue is within the London Congestion Charge Zone. You can pay the congestion charge in a number of ways. Please call [0845 900 1234](tel:08459001234) for further information or visit cclondon.com.

The closest car park to the Royal Festival Hall is located on Belvedere Road. Please note charges apply to parking at this car park and spaces are subject to availability. Please contact the car park with any enquiries on [020 7620 0357](tel:02076200357).

Your M&S store

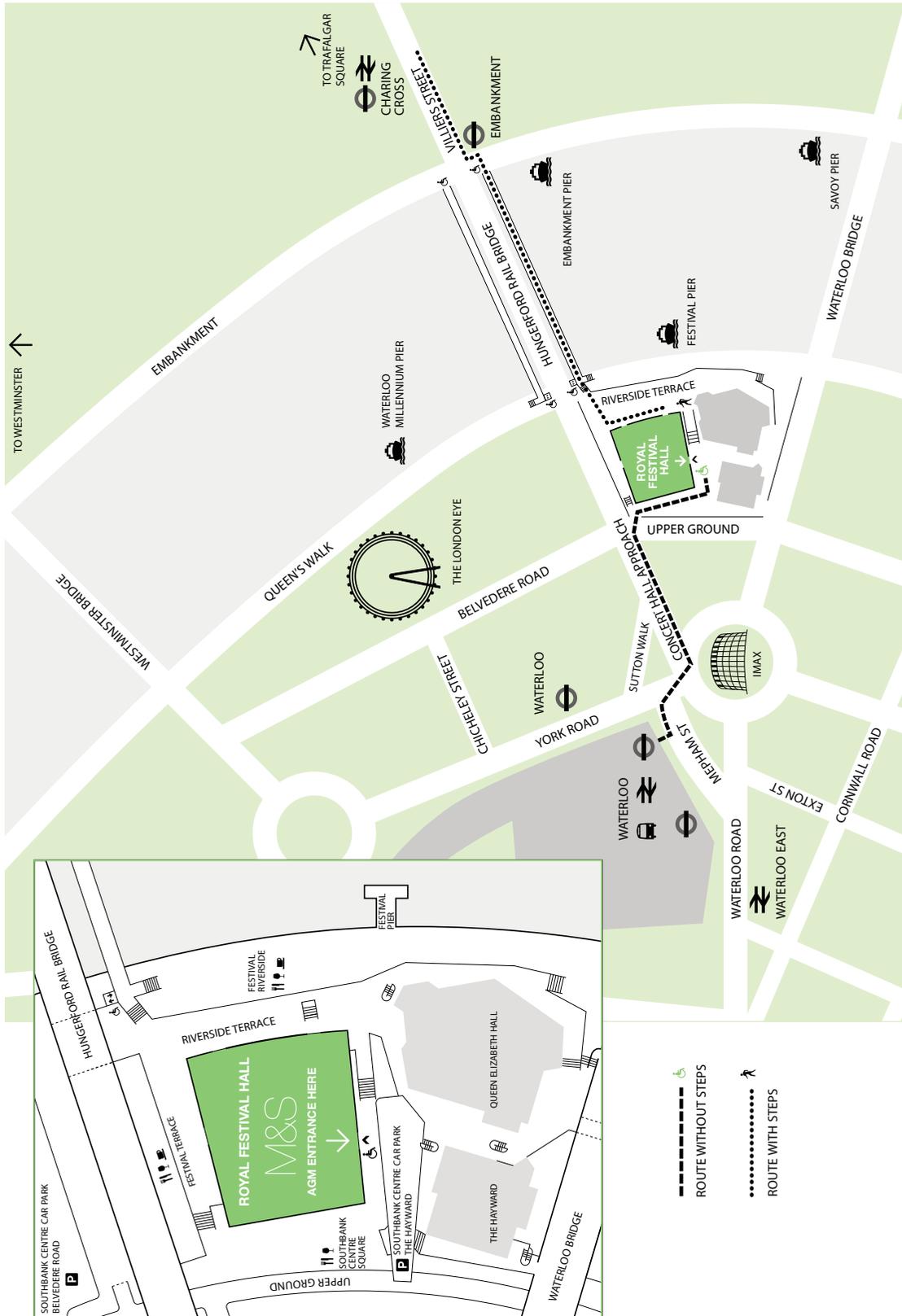
The closest Simply Food store to the venue is located inside London Waterloo main line railway station, opposite Platform 7.

The closest full offer store is M&S at Covent Garden, 107-115 Long Acre, London WC2 9HQ.

Further information

If you have any queries about the AGM or the contents of this document, please call Marks and Spencer Group Secretariat on [020 8718 9888](tel:02087189888).

Location map



Shareholder notes



This report is printed on Revive uncoated, a recycled paper containing 100% post consumer collected waste. Revive uncoated is manufactured to the certified environmental management system ISO 14001.